Coldwater Indian Band Consolidated Financial Statements For the year ended March 31, 2018

Coldwater Indian Band

Consolidated Financial Statements For the year ended March 31, 2018

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Management's Responsibility for Financial Reporting

The accompanying consolidated financial statements of the Coldwater Indian Band are the responsibility of management and have been approved by the Chief and Band Council.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

The Coldwater Indian Band maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the Band's assets are appropriately accounted for and adequately safeguarded.

The Coldwater Indian Band Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements. Council carries out this responsibility principally through its Finance Committee.

The Chief and Council review the Band's consolidated financial statements and recommend their approval. The Chief and Council meet periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the consolidated financial statements and the external auditors' report. The Chief and Council takes this information into consideration when approving the consolidated financial statements for issuance to the Members. The Chief and Council also appoint the engagement of the external auditors.

The consolidated financial statements have been audited by BDO Canada LLP in accordance with Canadian generally accepted auditing standards on behalf of the members. BDO Canada LLP has full access to the Band Council.

Chief

Band Administrator





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Independent Auditor's Report

To the Chief and Council of Coldwater Indian Band

We have audited the accompanying consolidated financial statements of Coldwater Indian Band, which comprise the consolidated statement of financial position as at March 31, 2018, and the consolidated statement of operations, consolidated statement of changes in net financial assets and consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for Qualified Opinion

As noted in the Summary of Significant Accounting Policies regarding tangible capital assets, the Social Housing tangible capital assets are required by Canada Mortgage and Housing Corporation to be amortized at a rate equivalent to the annual principal reduction of the related long term debt. This amortization policy is not in accordance with Canadian public sector accounting standards, which require that tangible capital assets be amortized over their estimated useful lives. The effect of this departure has not been determined on the net book value of tangible capital assets, the related amortization expense, annual surplus and equity in tangible capital assets.



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Qualified Opinion

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the consolidated financial statements present fairly, in all material respects, the financial position of Coldwater Indian Band as at March 31, 2018 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Other Matter

The comparative amounts for the year ended March 31, 2017 presented in these financial statements were audited by another firm of Chartered Professional Accountants, who expressed a qualified audit opinion on the financial statements on July 26, 2018.

Chartered Professional Accountants

Kamloops, British Columbia July 25, 2018

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Coldwater Indian Band Exhibit A - Consolidated Statement of Financial Position

As at March 31		2018	2017
Financial Assets Cash (Note 2) Restricted cash (Note 3) Accounts receivable (Note 4) Short-term investments (Note 5) Investments (Note 6) Advances to related Nation entities and departments Inventory for resale	\$	3,859,480 1,624,389 666,486 2,333,867 1,003,635 27,525	\$ 3,913,059 1,555,628 488,627 2,293,120 961,121 27,525 879
		9,515,382	9,239,959
Liabilities Accounts payable (Note 8) Deferred revenue (Note 9) Long term debt (Note 10)	_	487,697 37,714 739,917	590,211 29,792 817,504
	_	1,265,328	1,437,507
Net Financial Assets		8,250,054	7,802,452
Non-financial Assets Tangible capital assets (Note 7) Prepaid expenses	-	3,591,213 16,721	4,053,149 22,231
	_	3,607,934	4,075,380
Accumulated surplus(Note 11)	\$	11,857,988	\$ 11,877,832
Contingencies (Note 15)			

Approved on behalf of the Band Council:

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	/	
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Coldwater Indian Band Exhibit B - Consolidated Statement of Change in Net Financial Assets

For the year ended March 31		2018	2017	
Annual surplus (deficit)	\$	(62,051)	\$	57,119
Ailliuai sui pius (uericit)	Ψ	(02,031)	Ψ	37,119
Acquisition of tangible capital assets Amortization of tangible capital assets		(110,418) 572,353		(23,071) 428,867
	_	399,884		462,915
Acquisition of prepaid expenses		(5,214)		(8,505)
Use/consumption of inventory		879		6,826
Equity change in Ottawa Trust		41,501		6,819
Equity change in reserves		10,552		(12,501)
	_	47,718		(7,361)
Net change in net financial assets		447,602		455,554
Net financial assets, beginning of year	<u> </u>	7,802,452		7,346,898
Net financial assets, end of year	\$	8,250,054	\$	7,802,452

Coldwater Indian Band Exhibit C - Consolidated Statement of Operations

For the year ended March 31		Budget	2018	2017
Revenue				
Indigenous and Northern Affairs Canada	\$	4,431,761 \$	4,436,532 \$	3,736,781
First Nations Health Authority	•	230,214	230,214	120,556
Province of BC		77,000	20,395	265,568
Store sales		-	-	154,749
Canada Mortgage and Housing Corporation		45,870	31,081	309,416
Nlaka'pamux Legacy Trust		145,081	145,081	466,896
Administration		-	-	121,974
Rental Revenue		233,540	211,973	219,524
First Nations Education Steering Committee		48,045	69,153	127,232
Interest Revenue		-	67,306	67,947
Other Income		1,793,351	1,181,582	1,066,184
		7,004,862	6,393,317	6,656,827
Expenses				
Social Development		1,579,243	1,399,316	1,091,941
Administration		1,247,443	1,050,505	1,498,680
Operations & Maintenance		441,228	631,765	369,182
Education		1,777,048	1,749,449	1,707,412
Natural Resources & Economic Development		1,182,209	364,897	611,979
Capital		876,388	481,491	605,073
Social Housing		515,010	777,945	715,441
		7,618,569	6,455,368	6,599,708
Surplus (deficit) for the year	\$	(613,707) \$	(62,051) \$	57,119

Coldwater Indian Band Exhibit D - Consolidated Statement of Cash Flows

For the year ended March 31		2018	2017
Operating activities Cash received from funding agreements and contracts Cash paid to suppliers and employees Interest earned	\$	6,432,634 (5,965,974) 67,306	\$ 6,634,115 (6,378,460) 67,947
Cash flows from operating activities	_	533,966	323,602
Financing activities Repayment of long term debt Interest paid	_	(77,587) (13,165)	(75,731) (15,678)
Cash flows from financing activities		(90,752)	(91,409)
Capital activities Purchase of capital assets	_	(110,418)	(23,071)
Cash flows from capital activities		(110,418)	(23,071)
Investing activities Purchase of investments Equity in loans receivable Purchase of short-term investments	_	191,840 - (40,747)	(98,403) (39,199) (424,581)
Cash flows from investing activities		151,093	(562,183)
Increase (decrease) in cash and cash equivalents		483,889	(353,061)
Cash and cash equivalents, beginning of year		5,234,333	5,587,394
Cash and cash equivalents, end of year	\$	5,718,222	\$ 5,234,333
Represented by: Cash Restricted cash	\$	3,859,480 1,624,389	\$ 3,913,059 1,555,628
Cash and cash equivalents, end of year	\$	5,483,869	\$ 5,468,687

Coldwater Indian Band Summary of Significant Accounting Policies

March 31, 2018

Basis of Presentation

These consolidated financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards for government entities, as issued by the Canadian Public Sector Accounting Board of the Chartered Professional Accountants of Canada..

Reporting Entity and Principles of Financial Reporting

The Coldwater Indian Band reporting entity includes the Coldwater Indian Band government and all related entities which are accountable to the Coldwater Indian Band and are either owned or controlled by the Coldwater Indian Band.

These consolidated financial statements consolidate the assets, liabilities and results of operations for the following non-incorporated entities: Coldwater Housing Management and Coldwater Projects, and the following incorporated entity: Coldwater Development Inc.

Inter-entity balances have been eliminated on consolidation, but in order to present the results of operations for each specific fund.

Incorporated business entities, which are owned or controlled by the Coldwater Indian Band and which are not dependent on the band for their continuing operations, are included in the summary financial statements using the modified equity method. These include: Stuwix Resources Ltd. (12.5%), Stuwix Resources JV (12.5%), Esh-Kn-Am JV (25%), and 9110 Investments Ltd. (25%).

Coldwater Indian Band Summary of Significant Accounting Policies

March 31, 2018

Revenue Recognition

Revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received under the funding arrangements which relates to a subsequent fiscal period is reflected as deferred revenue in the year of receipt and classified as such on the summary balance sheet.

Rental revenue is recognized when a tenant commences occupancy and rent is due. Coldwater Indian Band retains all benefits and risks of ownership of its property and, therefore, accounts for leases with its tenants as operating leases.

Taxation revenue is recognized in the period in which the events that give rise to the revenue occurs.

Tangible Capital Assets Tangible capital assets are stated at cost less accumulated amortization and are recorded in the Capital Fund. Cost includes all costs directly attributable to acquisition or construction of the tangible capital assets including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded at revenue. Tangible capital asset acquisitions are also recorded as an addition to assets of the Capital Fund with a corresponding increase in equity in tangible capital assets.

> Tangible capital assets acquired as part of the Social Housing Fund are recorded in that fund.

> Amortization is charged on assets with a corresponding reduction in Equity in Capital Assets. Assets are amortized over their expected useful lives on the following bases:

Automotive equipment 30% - straight-line basis Buildinas 5% - straight-line basis Equipment 30% - declining balance basis Land improvements 5% - straight-line basis Computers 33% - straight-line basis

Additions during the year have been amortized at one-half the above annual rates.

Social Housing Fund assets acquired under CMHC subsidized housing programs are amortized at a rate equivalent to the annual principal reduction in the related long-term debt, as required for CMHC reporting purposes.

Coldwater Indian Band Summary of Significant Accounting Policies

March 31, 2018

Use of Estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make assumptions and estimates that have an effect on the reported amounts of assets and liabilities and disclosure at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could be different from those estimates. Significant estimates in these financial statements include valuation of accounts receivable, calculation of deferred revenue, and amortization of capital assets.

Pension Plan

The Coldwater Indian Band contributes to a private defined contribution pension plan. Total contributions to the plan during the year-ended March 31, 2018 were \$49,288 (2017 - \$49,173).

Investments

The Band accounts for its investments in Stuwix Resources Joint Venture, Stuwix Resources Ltd., Esh-Kn-Am Joint Venture, and 9110 Investments Ltd. using the modified equity method. Under this method the cost of this investment are adjusted by earnings or losses of the entities from the date of acquisition. Any losses in excess of equity invested are not recorded as this would create a negative investment balance. In such circumstances, no income inclusion would be recorded until these unrecognized losses have been eliminated.

Inter-entity balances and transactions are not eliminated under the modified equity method.

Other investments are recorded on the cost basis.

March 31, 2018

1. Economic Dependence

The Coldwater Indian Band receives a major portion of its revenue pursuant to a funding arrangement with Indigenous and Northern Affairs Canada ("INAC").

2. Cash

	 2018	2017
Operating Fund Coldwater Development Inc. Coldwater Housing Management - PRE Coldwater Housing Management - POST	\$ 3,398,412 \$ 80,980 16,930 6,631	3,462,067 63,818 19,512 13,512
	\$ 3,502,953 \$	3,558,909

3. Restricted Cash

	 2018	2017
Tax Capital Reserve Ottawa Trust Funds Coldwater Housing Management - PRE Coldwater Housing Management - POST	\$ 548,611 \$ 626,140 58,129 391,509	525,346 584,639 57,427 388,216
3 2 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	\$ 1,624,389 \$	1,555,628

Taxation Special Surplus and Taxation Reserve Fund accounts arise from years when taxation revenue collected exceeds the related approved program outlays.

The Ottawa trust accounts arise from monies derived from capital or revenue sources as outlined in Section 62 of the *Indian Act*. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. These funds are restricted in their use. The Band is permitted to use its revenue for any purpose that will promote the general progress and welfare of the Band and Band members. The expenses of capital funds requires the consent of INAC and generally must be for projects of a capital nature. Withdrawals of revenue or capital funds are recorded as revenue in the applicable fund where the monies are expended.

March 31, 2018

3. Restricted Cash (continued)

The Housing restricted cash is derived under the terms of the agreement with Canada Mortgage and Housing Corporation ("CMHC"), the account is to be credited annually. These funds along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time.

4. Accounts Receivable

		2018	2017
Accoun	ts receivable	\$ 508,879 \$	462,712
GST		38,591	32,109
	ember loans (consisting of 22 separate loans, non-interest, due on demand)	167,161	168,521
Allowar	ce for doubtful accounts	(386,159)	(386,159)
Accoun	ts receivable (Coldwater Development Inc.)	110,528	4,895
Rents a PRE)	nd subsidy receivable (Coldwater Housing Management -	51,265	48,323
Rents a POST)	nd subsidy receivable (Coldwater Housing Management -	176,221	158,226
		\$ 666,486 \$	488,627
5. Short-te	rm Investments		
		 2018	2017
RBC M	utual Funds	\$ 2,333,867 \$	2,293,120

Coldwater Indian Band holds Fixed Income and Balanced Funds with RBC Royal Mutual Funds Inc.

March 31, 2018

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		2018	2017
All Nations Trust Real Property Investments	\$	12,550 \$ 221,804	12,550 221,804
	\$	234,354 \$	234,354

March 31, 2018

7. Investments in Government Business Enterprises

	2018	2017
Investments in Forestry industry	\$ 769,281 \$	726,767

Coldwater Indian Band has a non-controlling interest in several entities in the forestry industry. Summary of the audited financial statements for the year ended March 31, 2018 is as follows:

	2018
Balance Sheet	
Current assets	\$ 11,796,197
Long term investments	56,534
Capital assets	137,414
Other assets	649
	\$ 11,990,794
Current liabilities	\$ 4,639,707
Shareholders' loan	96,000
Reforestation obligation	1,558,745
Share capital	8
Equity	5,696,334
	\$ 11,990,794
Statement of Operations	
Revenue	\$ 21,854,488
Expenses	19,940,766
Net Loss	1,913,722
Equity, beginning of year	5,329,723
Distributions	(1,547,111)
Equity, end of year	<u>\$ 5,696,334</u>

March 31, 2018

8. Tangible Capital Assets (continued)

										2018
							Land		Computer	
		Land	Automotive)	Buildings	lr	mprovements	Equipment	Equipment	Total
Cost, beginning of year	\$	341,402 \$	524,871	\$	8,482,591	\$	2,228,868 \$	1,066,305 \$	142,214	\$ 12,786,251
Additions			-		_		-	96,667	13,751	110,418
Disposals			-		-		-	-	-	- -
Cost, end of year	\$	341,402 \$	524,871	\$	8,482,591	\$	2,228,868 \$	1,162,972 \$	155,965	\$ 12,896,669
Accumulated amortization,			·				·		·	
beginning of year	\$	- \$	524,871	\$	5,867,628	\$	1,268,872 \$	959,050 \$	112,681	\$ 8,733,102
Amortization	·	<u>-</u>	, -	·	380,119	•	111,443	46,677	34,115	572,354
Disposals		_	-		-		-	-	-	-
Accumulated amortization,										
end of year	\$	- \$	524,871	\$	6,247,747	\$	1,380,315 \$	1,005,727 \$	146,796	\$ 9,305,456
Net carrying amount, end of										
year	\$	341,402 \$	-	\$	2,234,844	\$	848,553 \$	157,245 \$	9,169	\$ 3,591,213

March 31, 2018

7. Tangible Capital Assets (continued)

									2017
					Land		Computer	•	_
	Land	Automotive	Buildings	lr	mprovements	Equipment	Equipment		Total
Cost, beginning of year	\$ 341,402 \$	524,871	\$ 8,482,591	\$	2,228,868 \$	1,052,549 \$	132,904	\$	12,763,185
Additions		-	-		-	13,756	9,310		23,066
Cost, end of year	\$ 341,402 \$	524,871	\$ 8,482,591	\$	2,228,868 \$	1,066,305	142,214	\$	12,786,251
Accumulated amortization,									
beginning of year	\$ - \$	524,871	\$ 5,520,281	\$	1,238,552 \$	928,338	92,195	\$	8,304,237
Amortization		-	347,347		30,320	30,712	20,486		428,865
Accumulated amortization,									
end of year	\$ - \$	524,871	\$ 5,867,628	\$	1,268,872 \$	959,050 \$	112,681	\$	8,733,102
Net carrying amount, end of									
year	\$ 341,402 \$	-	\$ 2,614,963	\$	959,996 \$	107,255	29,533	\$	4,053,149

March 31, 2018

9. Accounts Payable

	 2018	2017
Prepaid deposits Accounts payable (Operating Fund) Accounts payable (Coldwater Development Inc.) Accounts payable (Coldwater Housing Management - PRE) Accounts payable (Coldwater Housing Management - POST)	\$ 1,807 \$ 465,786 5,606 3,196 11,302	12,533 563,288 5,080 5,264 4,046
	\$ 487,697 \$	590,211

10. Deferred Revenue

Deferred revenue represents amounts received that relate to a subsequent period. A breakdown of deferred revenue is as follows:

	 2018	2017
FNESC education Reciprocal tuition	\$ 37,714 \$ -	- 29,792
	\$ 37,714 \$	29,792

March 31, 2018

11. Long Term Debt

	2018	2017
All Nations Trust Co., mortgage repayable in monthly instalments of \$2,153 including interest at 1.3% per annum, due for renewal on June 1, 2022 and matures May 1, 2027	\$ 223,189 \$	245,869
All Nations Trust Co., mortgage repayable in monthly instalments of \$1,364 including interest at 1.3% per annum, due for renewal on June 1, 2022 and matures June 1, 2027	142,622	156,975
All Nations Trust Co., mortgage repayable in monthly instalments of \$2,330 including interest at 1.92% per annum, due for renewal on April 1, 2019 and matures February 1, 2029	275,320	297,785
All Nations Trust Co., mortgage repayable in monthly instalments of \$1,719 including interest at 2.35% per annum, due for renewal on September 1, 2018 and matures April 1, 2023	98,786	116,875
	\$ 739,917 \$	817,504

The estimated principal repayments on the above long term debt required over the next five years are as follows:

2019	\$ 159,340
2020	61,491
2021	62,442
2022	63,408
2023	64,390
Thereafter	 328,846
	\$ 739,917

12 . Accumulated Surplus

		2018	2017
Hereatricked Comples	•	5 200 550 ¢	F 400 4F0
Unrestricted Surplus	\$	5,399,552 \$	5,100,453
Reserves		409,176	408,474
Equity in tangible capital assets		1,757,073	2,138,220
Ottawa Trust		626,140	584,639
Equity in Taxation surplus		730,292	710,292
Restricted surplus		2,372,586	2,372,585
Contributed surplus		563,169	563,169
	\$	11,857,988 \$	11,877,832

March 31, 2018

13. Comparative Figures

The comparative figures were audited by another firm of accountants.

Certain comparative amounts presented in the financial statements have been restated to conform to current year's presentation.

14. Federal Assistance Payments

Coldwater Indian Band has received federal assistance through CMHC pursuant to Section 56-1 of the *National Housing Act* to reduce mortgage interest expense to 2% to enable the project to provide housing to low income individuals. The amount of the assistance received through March 31, 2018 was \$31,081 (2017 - \$309,416). This assistance will continue, providing the Band is not in default of the agreement. As at March 31, 2018, the band was not in compliance with all agreements.

15. Replacement Reserve

Under the terms of the agreement with CMHC, the Replacement Reserve account is to be credited at March 31, 2018 in the amount of \$17,000 (2017- \$23,743) annually. These funds along with accumulating interest are to be held in a separate bank account. The funds in this account may only be used as approved by CMHC. Withdrawals are credited to interest first and then principal.

16. Contingencies

Coldwater Indian Band has guaranteed certain band member loans with INAC. The amount outstanding on these loans at March 31, 2018 amounts to \$31,795 (2017- \$36,371).

March 31, 2018

17. Expenses by Object

	 2018	2017
Advertising & promotion	\$ 38,695 \$	46,225
Amortization	572,353	428,868
Bad debts expense	-	58,014
Bank charges and interest	10,755	11,786
Program expenses	1,766,164	1,489,901
Consulting and Management	389,604	346,198
Honoraria	111,507	85,323
Insurance	73,323	77,855
Interest	13,165	15,678
Materials and supplies	58,397	209,240
Contracted services	192,690	148,398
Meetings and workshops	116,728	123,074
Professional development	24,510	58,096
Professional fees	100,495	304,391
Repairs & Maintenance	747,445	624,934
Rent	60,711	46,981
Replacement reserve	17,000	23,743
Student Support	261,842	250,258
Telephone	71,997	70,403
Utilities	100,591	85,730
Travel	121,498	164,843
Wages and benefits	 1,619,140	1,632,323
	\$ 6,468,610 \$	6,302,262

March 31, 2018

18. Segment Disclosure

The Coldwater Indian Band is a diversified First Nations organization that provides a wide range of services to its members. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities they encompass are as follows:

Social Development

This service area provides services to help the Members by providing a variety of programs, community services and social assistance.

Administration

This item relates to the revenues and expenses that relate to the operations of the Band itself and cannot be directly attributed to specific segment.

Operations and Maintenance

This service area provides services relating to the development, maintenance and service of the Band's assets, infrastructure and common property.

Education

This service area provides educational services through the operations of an on-reserve school, post secondary education support and the operations of various other educational programs. The goal of this segment is to enhance the educational opportunities of the Band's Members.

Natural Resources and Economic Development

This service area provides for the development of economic opportunities to the Members, along with the exploration of the development of natural resource revenues.

Capital

This service area provides for the development of new capital projects and infrastructure programs on the reserve.

Social Housing

This service area provides for social housing to the Members.

Natural

March 31, 2018

18. Segment Disclosure - continued 2018

									F	Resources &							
	Social				Operations &				Economic				Social				
	De	evelopment	Αd	dministration	Maintenance			Education		Development		Capital		Housing		Total	
Revenue																	
INAC	\$	1,081,747	\$	452,515	\$	165,909	\$	1,678,091	\$	136,371	5	344,800	5	577,099	\$	4,436,532	
Other		5,822		430,939		341,848		304,569		618,564		76,194		178,849		1,956,785	
Total		1,087,569		883,454		507,757		1,982,660		754,935		420,994		755,948		6,393,317	
Expenses																<u>.</u>	
Wages & benefits		146,737		384,482		168,788		521,733		76,688		-		307,466		1,605,894	
Purchases		949,469		666,023		462,977		1,104,104		223,301		481,491		389,756		4,277,121	
Amortization		303,110		-		-		123,612		64,908		-		80,723		572,353	
Total		1,399,316		1,050,505		631,765		1,749,449		364,897		481,491		777,945		6,455,368	
Surplus (deficit)	\$	(311,747)	\$	(167,051)	\$	(124,008)	\$	233,211	\$	390,038	5	(60,497)	}	(21,997)	\$	(62,051)	

2017								Natural					
<u>2017</u>							F	Resources &					
	Social			0	perations &			Economic		Social			
	 Development	Ac	dministration	N	Maintenance	Education	D	evelopment	Capital	Housing		Total	
Revenue													
INAC	\$ 1,093,068	\$	338,306	\$	189,983	\$ 1,232,665	\$	42,631	\$ 266,309 \$	573,819	\$	3,736,781	
Other	22,647		572,075		46,367	385,388		1,474,605	320,033	174,851		2,995,966	
Total	1,115,715		910,381		236,350	1,618,053		1,517,236	586,342	748,670		6,732,747	
Expenses													
Wages & benefits	121,686		429,054		119,666	475,563		150,275	9,000	313,832		1,619,076	
Purchases	814,911		1,069,626		249,516	1,041,095		455,970	596,073	324,573		4,551,764	
Amortization	155,344		-		-	190,754		5,734	-	77,036		428,868	
Total	1,091,941		1,498,680		369,182	1,707,412		611,979	605,073	715,441		6,599,708	
Surplus (deficit)	\$ 23,774	\$	(588,299)	\$	(132,832)	\$ (89,359)	\$	905,257	\$ (18,731) \$	33,229	\$	133,039	